



DISCLAIMER¹

Disclaimer, Acknowledgement and Agreement. Vulcan, to the maximum extent permitted by law, expressly excludes and disclaims all liability (including, without limitation, any liability arising out of fault or negligence on the part of any person) for any direct, indirect, consequential or contingent loss or damage, or any costs or expenses, arising from the use of this Presentation or its contents, or otherwise arising in connection with it. By attending an investor presentation or briefing, or accepting, accessing or reviewing this Presentation, you acknowledge and agree to the terms set out in the "Disclaimer" sections of the Presentation.

No investment or financial product advice. This Presentation, and the information provided in it, does not constitute, and is not intended to constitute, financial product or investment advice, or a recommendation to acquire Vulcan Shares, nor does it constitute, and is not intended to constitute, accounting, legal or tax advice. This Presentation does not, and will not, form any part of any contract for the acquisition of Vulcan Shares. This Presentation has been prepared without taking into account the objectives, financial or tax situation or particular needs of any individual. Before making an investment decision (including any investment in Vulcan Shares or Vulcan generally), prospective investors should consider the appropriateness of the information having regard to their own objectives, financial and tax situation and needs, and seek professional advice from their legal, financial, taxation or other independent adviser (having regard to the requirements of all relevant jurisdictions).

Forward-looking statements. This Presentation contains certain forward-looking statements. Often, but not always, forward-looking statements may be identified by the use of forward-looking words such as "may", "will", "expect", "intend", "plan", "estimate", "target", "propose", "anticipate", "continue", "outlook" and "guidance", or other similar words. By their nature, forward-looking statements inherently involve known and unknown risks, uncertainties and other factors that may cause actual results, performance and achievements to be materially greater or less than estimated, including those generally associated with the lithium industry and/or resources exploration companies. Any such forward-looking statements, opinions and estimates in this Presentation (including any statements about market and industry trends) are based on assumptions and contingencies, all of which are subject to change without notice, and may ultimately prove to be materially incorrect. Forward-looking statements are provided as a general guide only and should not be relied upon as, and are not, an indication or guarantee of future performance. Neither Vulcan nor any of its directors, officers, agents, consultants, employees or advisors give any representation or warranty, express or implied, as to the fairness, accuracy, completeness or correctness of the information, opinions, forward looking statements and conclusions contained in this Presentation.

Investment Risks. As previously noted, an investment in Vulcan is subject to both known and unknown risks, some of which are beyond the control of Vulcan. Vulcan does not guarantee any particular return or its performance, nor does it guarantee any particular tax treatment. Prospective investors should have regard to the previously disclosed risks, particularly the May 2023 Prospectus and April 2023 Corporate Presentation, when making their investment decision, and should make their own enquires and investigations regarding all information in this Presentation, including, but not limited to, the assumptions, uncertainties and contingencies that may affect Vulcan's future operations, and the impact that different future outcomes may have on Vulcan.

Ore Reserves and Mineral Resources Reporting. It is a requirement of the ASX Listing Rules that the reporting of ore reserves and mineral resources in Australia comply with the Joint Ore Reserves Committee's Australasian Code for Reporting of Mineral Resources and Ore Reserves ("JORC Code"). Investors outside Australia should note that while ore reserve and mineral resource estimates of the Company in this document comply with the JORC Code (such JORC Code-compliant ore reserves and mineral resources being "Ore Reserves" and "Mineral Resources" respectively), they may not comply with the relevant guidelines in other countries and, in particular, do not comply with (i) National Instrument 43-101 (Standards of Disclosure for Mineral Projects) of the Canadian Securities Administrators (the "Canadian NI 43-101 Standards"); or (ii) subpart 1300 of Regulation S-K under the US Securities Act of 1933, as amended (the "Securities Act"), which governs disclosures of mineral reserves in registration statements filed with the US Securities and Exchange Commission ("SEC"). Information contained in this Presentation describing mineral deposits may not be comparable to similar information made public by companies subject to the reporting and disclosure requirements of Canadian or US securities laws and investors are cautioned that there can be no assurance that the reserves and resources reported by the Company under the JORC Code would be the same had it prepared its reserve or resource estimates under the standards adopted under subpart 1300 of Regulation S-K.

Technical information. Vulcan has carried out a definitive feasibility study and bridging study for Phase One of its Zero Carbon Lithium™ Project ('Project')², the results of which were announced to the ASX in the announcement "Zero Carbon Lithium Project Phase 1 DFS Results" dated 13 February 2023 ('DFS'), ('DFS Announcement') and the Bridging Study Announcement on 16 November 2023 ("Bridging Study"). This presentation may include certain information relating to the DFS and the Bridging Study. The DFS and Bridging Study are based on the material assumptions and parameters outlined in their respective announcements. While Vulcan considers all of the material assumptions to be based on reasonable grounds, there is no certainty that they will prove to be correct of that the range of outcomes indicated by the Bridging Study will be achieved. This presentation may also include certain information relating to Phase 2 of its Project, Vulcan has not yet carried out a definitive feasibility study for Phase Two of its Project.

Funding Strategy. To achieve the range of outcomes indicated in the Bridging Study, additional funding will be required. Investors should note that there is no certainty that Vulcan will be able to raise the amount of funding when needed. It is also possible that such funding may only be available on terms that may be dilutive to or otherwise affect the value of Vulcan's existing shares. It is also possible that Vulcan could pursue other financing strategies such as a partial sale or joint venture of the Project. If it does, this could materially reduce Vulcan's proportionate ownership of the Project.

Competent Person Statement. Please see the Competent Person Statement slide in the Appendices.

Note(s): 1. This slide contains a summary of the applicable disclaimers, the full disclaimer in relation to this Presentation is contained in Appendix 1. 2. Please see page 13 of our Sustainability Report FY2023 for how we define Zero Carbon LithiumTM

EMPOWERING A CARBON NEUTRAL FUTURE

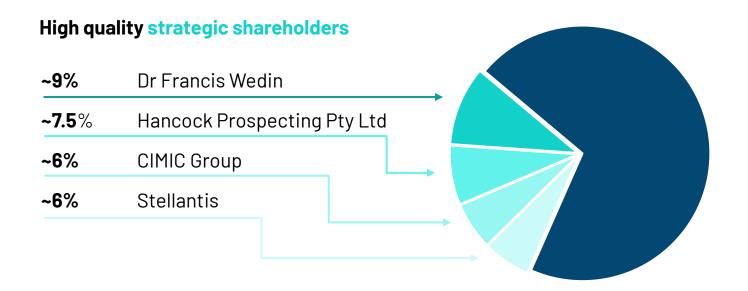
High quality strategic shareholders, dual listed structure

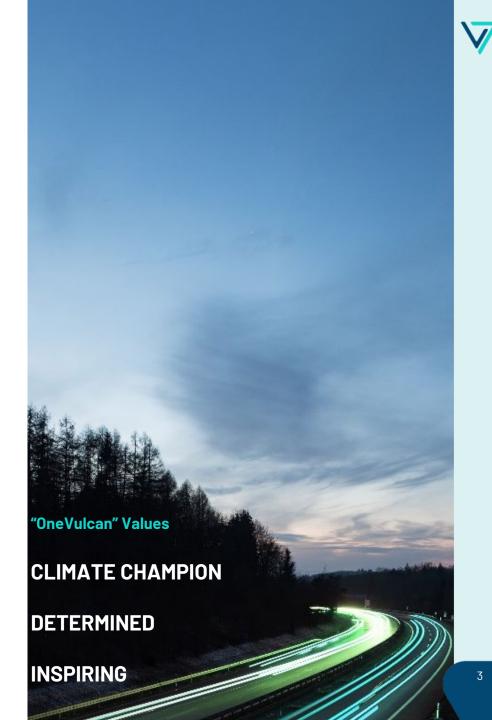
ASX/FSE Prime Standard / VUL

Shares on issue / ~188 million

Market Capitalisation 1 / ca. €483m (A\$800m)

Cash² / **€60.6m**





INVESTMENT HIGHLIGHTS

Integrated ZERO CARBON LITHIUM™ & renewable energy

Pricing stability: Offtake secured with Tier One automotive and battery customers

First quartile lithium production costs¹: Integrated heat and power, compact supply chain, drive low Li production costs

Optimisation and pre-qualification capability: Upstream optimisation plant now in production

Financing in final phase: Launch of final phase financing highlights strong support from public and private sector

Execution Ready: Specialised in-house expertise and strong execution team

Decarbonising the EV supply chain: Leveraging Vulcan's combination of integrated design, renewable energy and circular principles



OFFTAKE ADVANTAGE: TIER ONE CUSTOMERS

Fully contracted lithium production drives pricing stability

Low counterparty risk: High quality European-focussed offtake partners

Long term relationships: All offtake agreements binding, take-or-pay, with agreed pricing mechanisms, 5-10 years in duration

Pricing stability¹: Pricing mechanisms are a basket of fixed, floor-ceiling and fully floating prices during payback period

Aligned interests: Largest offtaker Stellantis is also Vulcan's fourth largest shareholder through a €50M investment²





RENAULT GROUP



VOLKSWAGEN

GROUP



MARKET ADVANTAGE: EUROPE

Lithium supply in a structurally short market

Global supply for LHM looks challenged from 2025 onwards

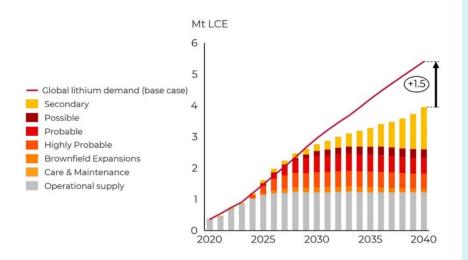
Supply/demand balance even more acute in Europe, which finds itself **structurally undersupplied**

LHM product qualification process has the potential to further slow supply into the market in the near-to-medium term

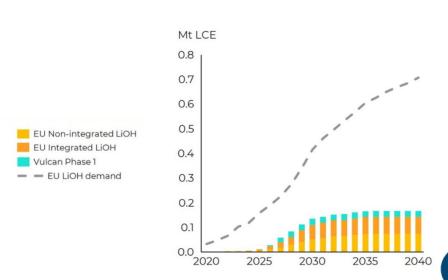
Vulcan expects to be well advanced on product qualification prior to production through its optimisation plants (LEOP and CLEOP)

Favourable public policy positioning in Europe, including the newly introduced **Critical Raw Materials Act**

Global Supply / Demand Balance



European LiOH Supply vs Demand



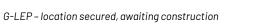
NB: Supply is weighted by probability (except Vulcan) in both charts

LOW COST, LOW IMPACT UPSTREAM LITHIUM & ENERGY PRODUCTION

Phase One "Lionheart" - fully integrated lithium and renewable power. From Europe, for Europe







PHASE ONE: "LIONHEART"

Vulcan's 24kt pa LHM Phase 1 Project in numbers¹

€3.9B (A\$5.6 billion) pre-tax NPV₈ / **€2.6B** (A\$4.2B) post-tax NPV₈

Target revenues of **€705m** per annum, estimated **74%** EBITDA margin

Low OPEX of €4,022/t lithium hydroxide, one of the lowest on the industry cost curve

10Mt CO₂ avoided in Phase 1 alone²

Net generator of energy, Phase 1 generating **275 GWh** power, **560 GWh** heat p.a.

Europe's largest Lithium Resource: 27.7Mt LCE Resource, 30-year Production life

Execution ready, 4-year payback

Phase One of Vulcan's Zero
Carbon Lithium™³ Project,
designated "Lionheart", will
produce both renewable
geothermal energy and lithium
hydroxide for electric vehicle
(EV) batteries from the same
deep brine source in the Upper
Rhine Valley, Germany



INTEGRATED BUSINESS: COMPETITIVE ADVANTAGE

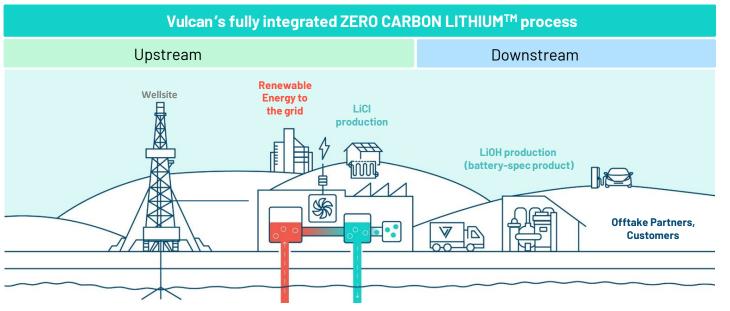
Use of renewable heat enables low cost and CO₂

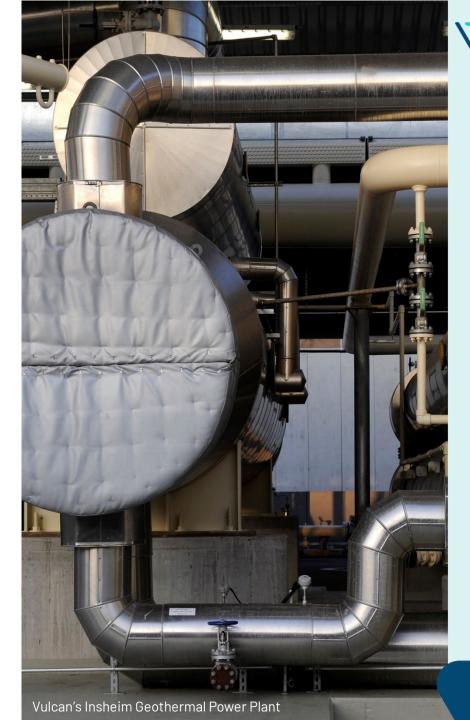
Fully integrated renewable energy generation and lithium production

Simplified two-stage process from lithium-rich brine to battery-ready product

Commercially leading adsorption-type lithium production driven by renewable heat

Renewable power and heat straight to the grid, lithium straight to offtake partners





PHASE ONE ADVANTAGE: SUPPLY CHAIN EFFICIENCY

Outstanding location, from resource to customer

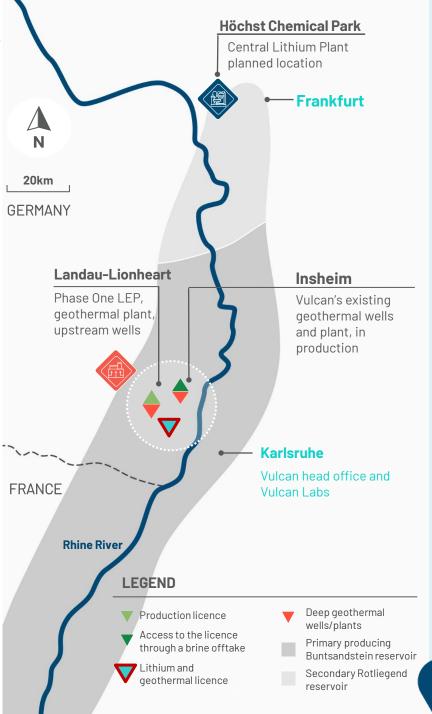
130km covers Vulcan's entire process, from wellsite to battery-ready product, making it one of the most compact lithium-EV supply chains globally

Lithium plant located in Frankfurt's Höchst Industrial Park, a purposebuilt facility

Germany's Upper Rhine Valley well supported by infrastructure, with a long history of industry and innovation

Potential to benefit from substantial European project funding and government initiatives, with Europe on the front foot of EV and energy policy

Tier 1 location and compact supply chain drive substantial cost/carbon benefits

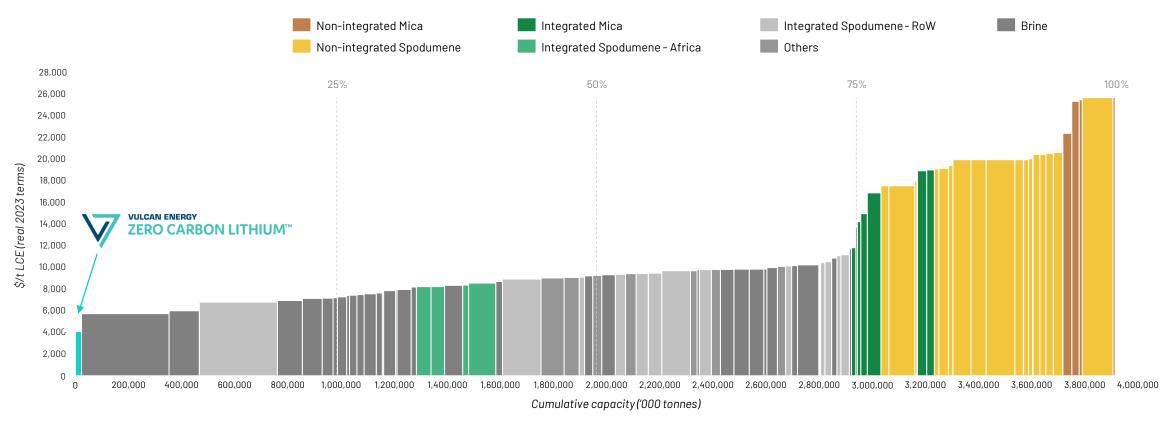




V

Leveraging waste renewable heat creates lowest quartile cost of lithium production

Global projected 2035 lithium hydroxide C1 cost curve



Vulcan 's C1 costs are estimated at \$4,022/t¹ LCE, driven by its unique use of process heat and renewable energy.

OPTIMISATION AND QUALIFICATION: UPSTREAM

Europe's first fully-domestic production of lithium chemicals¹

Production of LiCl began in April 2024, using Adsorption-Type DLE

Early results **up to 95%** lithium extraction efficiency

Operational readiness: LEOP is currently training staff and optimising product in a pre-commercial environment

LEOP will send upstream product (LiCl solution) to the Central Lithium Electrolysis Optimisation Plant (CLEOP) to make battery grade lithium chemicals





LEOP: Vulcan's operational upstream Lithium Extraction & Optimisation Plant



OPTIMISATION AND QUALIFICATION: DOWNSTREAM

Operations team training and fast-tracking product qualification

Located in Industrie-Park Höchst, Vulcan's downstream optimisation pant CLEOP will focus on training and optimisation during the construction of the commercial-sized lithium plant, in the same location

CLEOP will send battery-grade lithium chemicals to offtake partners for prequalification testing, ahead of commercial production, potentially accelerating the qualification process

Product from CLEOP will be **Europe's first fully integrated lithium battery chemicals** and produced with a by-product of renewable energy

Construction of CLEOP is well advanced, approaching completion





Commercially-leading technology, optimised

Adsorption is the fastest growing form of lithium production, due to cost and product quality advantages, currently with 10% global market share and growing

VULSORB® is an optimised, high-performance adsorbent, highlighting Vulcan's substantial in-house technological capability,

Highest performance lithium production technology on the market, as tested by Vulcan on lithium-bearing brines, including its current use at LEOP

>95% lithium extraction efficiency

Lower cost - lower carbon footprint - lower water footprint - lower land footprint

Opportunity to license **VULSORB** of to third parties



OUTSTANDING IN-HOUSE EXECUTION CAPABILITY

The very best in technical capability and partnerships

Vulcan's **in-house execution team** draws upon decades of experience gained within the worlds largest engineering, chemical and oil and gas firms

In-house technical excellence, with the development of the next generation of lithium production (i.e. VULSORB ®)

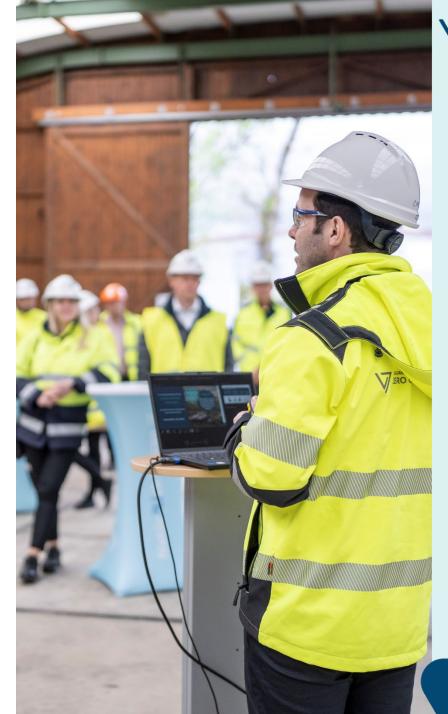
Execution ready, MoUs with major technical partners







In-house well delivery (development), execution and production teams means
Vulcan has full control over its entire business, from well site to LHM production



SUSTAINABILITY LEADER BY DESIGN

Ca. 14 tonnes CO₂ avoided for every tonne of lithium produced¹





Certified Carbon Neutral International Organisation from 2021





Alignment with TCFD & UN Sustainable Development Goals







UNGC Member, TNFD Forum Member and VCMI Stakeholder Forum Member

Enough lithium
hydroxide production for
500,000 EVs
per annum²



10Mt CO₂ to
be avoided over
Phase One alone.
Zero fossil fuels
used in the process³

CO₂

Renewable heat production for more than 1 million People by 2030⁴

4





16

Note(s): \(^1\)Minviro, LCA Methodology. Using Innovation Fund Methodology = 19;\(^2\)Based on the Phase One production target capacity of 24ktpa from Bridging Engineering Study (BES) Announcement 16th November 2023 and Vulcan internal estimated average EV battery size and chemistry in Europe,\(^3\)Minviro and internal estimates combined;\(^4\)Based on official feed-in numbers from grid operator and calculated with the latest local electricity mix emission factor

LAUNCH OF FINAL STAGE FINANCING¹ PROCESS

Strong support from public and private sector

Launch of the final phase project level debt and equity funding process, with significant indicative support from Tier-1 financing partners and export credit agencies ("ECAs")

Potential for up to €500m of support indicated by the European Investment Bank ("EIB")

The process is seeking project-level funding through a 65%/35% debt-equity mix

Vulcan has also applied for significant public grant funding. The launch of the final phase of financing has been timed to coincide with the completion of the public grant funding process

The successful launch of the final phase of funding is a key milestone on Vulcan's path to becoming Europe's first fully integrated carbon neutral lithium producer

Structuring Banks









Major ECA / EIB Support















GROWTH PIPELINE

TO INCREASE PRODUCTION THROUGH EU'S LARGEST LITHIUM RESOURCE1

Vulcan's URVBF consists of a consistent sedimentary geothermal lithium reservoir across 16 licences covering a total area of $1,771 \, \text{km}^2$ and $300 \, \text{km}$ long.

There are currently **36 geothermal plants** operating in Germany and 42 active projects.² The federal government aims to reach 100 plants by 2030.3

URVBF area is a mature, producing field, with >1,000 oil & gas and 24 deep geothermal wells already drilled in the URV.

Vulcan aims to grow production in a phased manner after Phase One, and grow as the EV market grows.

planned location **Frankfurt GERMANY Mannheim** Heat offtake agreement Landau-Lionheart Phase One LEP, geothermal Insheim plant, upstream wells Vulcan's geothermal wells and plant, in production Karlsruhe Vulcan head office and **FRANCE** Vulcan Labs Haguenau **LEGEND** Strasbourg Renewable Heat offtake Production licence agreement Access to the licence Deep geothermal through a brine offtake wells/plants **T** Lithium and Primary producing geothermal licence Buntsandstein reservoir Secondary Rotliegend ∇

Höchst Chemical Park

Central Lithium Plant

20km

¹According to public, JORC-compliant data;

² Bundesverband Geothermie:

³Geothermie_Eckpunktepapier_ressortabgestimmt(bmwk.de) URVBF: Upper Rhine Valley Brine Field

KEY UPCOMING TARGET MILESTONES

Transformational period for our Phase 1 Lionheart Project

First Upstream LiCI production from LEOP

/

Launch final phase of Project funding



CLEOP "Mechanical Completion" and first LiCl into plant

First downstream LHM production from CLEOP

Decision(s) on public funding (grant) approval processes

Finalisation of the equity portion of the Project financing package

Awarding/signing of major contracts

Finalisation of the debt portion of the Project financing package

Start of commercial construction



HIGHLY EXPERIENCED LEADERSHIP



Outstanding major project, technical and finance experience at the Executive and Board level

Vulcan Executive Management



Dr Francis Wedin Executive Chair, Founder



Cris Moreno
Managing Director & CEO



Felicity Gooding
Group Chief Financial Officer

Development



Thorsten WeimannChief Development Officer



Dr. Kerstin MuellerVice President Subsurface



Dr. Stefan BrandChief Technology Officer

Execution



Vice President Project Execution



Christian FreitagVice President Supply Chain

Carsten Bachg

Production



Dr. Christian TragutVice President Production



Markus Ritzauer
Chief Financial Officer Germany



Samantha LangleyHead of Sustainability

Josephine Bush

Vulcan Board



Gavin RezosDeputy Chair

Special Advisory to the Board



Dr Günter Hilken Non-Executive Director



Ranya Alkadamani Non-Executive Director



Dr Heidi GrönNon-Executive Director



Annie Liu Non-Executive Director

Non-Executive Director



Dr Horst Kreuter Chief Representative Germany, Co-Founder, Board Advisor



Julia Poliscanova Special Advisor





APPENDIX 1: DISCLAIMER

No investment or financial product advice. This Presentation, and the information provided in it, does not constitute, and is not intended to constitute, financial product or investment advice, or a recommendation to acquire Vulcan Shares, nor does it constitute, and is not intended to constitute, accounting, legal or tax advice. This Presentation does not, and will not, form any part of any contract for the acquisition of Vulcan Shares. This Presentation has been prepared without taking into account the objectives, financial or tax situation or particular needs of any individual. Before making an investment decision (including any investment in Vulcan Shares or Vulcan generally), prospective investors should consider the appropriateness of the information having regard to their own objectives, financial and tax situation and needs, and seek professional advice from their legal, financial, taxation or other independent adviser (having regard to the requirements of all relevant jurisdictions). Vulcan is not licensed to provide financial product advice in respect of an investment in shares. Any investment in any publicly-traded company, including Vulcan, is subject to significant risks of loss of income and capital.

Forward-looking statements. This Presentation contains certain forward-looking statements. Often, but not always, forward-looking statements can be identified by the use of forward-looking words such as "may", "will", "expect", "intend", "plan", "estimate", "target", "propose", "anticipate", "continue", "outlook" and "quidance", or other similar words. Such forward-looking statements may include, but are not limited to, statements regarding: the proposed use of funds; estimated mineral resources and ore reserves; forecast financial information (including revenue and EBITDA); permits and approvals; production targets; forecast lithium prices; expected future demand for lithium products; planned production and operating costs; planned capital requirements; planned strategies and corporate objectives; and expected construction and production commencement dates. By their nature, forward-looking statements inherently involve known and unknown risks, uncertainties and other factors that may cause actual results, performance and achievements to be materially greater or less than estimated, including those generally associated with the lithium industry and/or resources exploration companies, including but not limited to the risks listed in Appendices 5 and 6 of the Corporate Presentation dated 28 April 2023 as well as the risks contained in the Prospectus dated 5 May 2023, and the ASX Announcement "Vulcan Zero Carbon Lithium™ Project DFS results and Resources-Reserves update" released to ASX on 13 February 2023 and the International Offering Circular dated 4 May 2023 (together the "Previous Disclosures"). These factors may include, but are not limited to, changes in commodity and renewable energy prices, foreign exchange fluctuations and general economic conditions, increased costs and demand for production inputs lithium, the speculative nature of exploration and project development (including the risks of obtaining necessary licences and permits and diminishing quantities or grades of reserves), political and social risks, changes to the regulatory framework within which Vulcan operates or may in the future operate, environmental conditions including climate change and extreme weather conditions, geological and geotechnical events, environmental issues, the recruitment and retention of key personnel, industrial relations issues and litigation. Any such forward-looking statements, opinions and estimates in this Presentation (including any statements about market and industry trends) are based on assumptions and contingencies, all of which are subject to change without notice, and may ultimately prove to be materially incorrect. Accordingly, prospective investors should consider any forward-looking statements in this Presentation in light of those disclosures, and not place undue reliance on any forward-looking statements (particularly in light of the current economic climate and significant volatility, uncertainty and disruption caused by the COVID-19 pandemic and the Russian invasion of Ukraine). Forward-looking statements are provided as a general guide only and should not be relied upon as, and are not, an indication or guarantee of future performance. All forward-looking statements involve significant elements of subjective judgement, assumptions as to future events that may not be correct, known and unknown risks, uncertainties and other factors - many of which are outside the control of Vulcan. Except as required by applicable law or regulation (including the ASX Listing Rules), Vulcan does not make any representations, and provides no warranties, concerning the accuracy of any forward-looking statements, and disclaims any obligation to update or revise any forward-looking statements, whether as a result of new information, future events or results, or otherwise. Neither Vulcan nor any of its directors, agents, employees or advisors give any representation or warranty, express or implied, as to the fairness, accuracy, completeness or correctness of the information, opinions and conclusions contained in this Presentation.

Investment Risks. As noted above and contained in the Previous Disclosures, an investment in Vulcan is subject to both known and unknown risks, some of which are beyond the control of Vulcan. Vulcan does not guarantee any particular rate of return or its performance, nor does it guarantee any particular tax treatment. Prospective investors should have regard to the risks in the Previous Disclosures particularly the May 2023 Prospectus and April 2023 Corporate Presentation, when making their investment decision, and should make their own enquires and investigations regarding all information in this Presentation, including, but not limited to, the assumptions, uncertainties and contingencies that may affect Vulcan's future operations, and the impact that different future outcomes may have on Vulcan. There is no guarantee that any investment in Vulcan will make a return on the capital invested, that dividends will be paid on any fully paid ordinary shares in Vulcan, or that there will be an increase in the value of Vulcan in the future. Accordingly, an investment in Vulcan and Vulcan Shares should be considered highly speculative, and potential investors should consult their professional advisers before deciding whether to invest in Vulcan.

Disclaimer. Vulcan, to the maximum extent permitted by law, expressly excludes and disclaims all liability (including, without limitation, any liability arising out of fault or negligence on the part of any person) for any direct, indirect, consequential or contingent loss or damage, or any costs or expenses, arising from the use of this Presentation or its contents, or otherwise arising in connection with it.

Industry data. Certain market and industry data used in connection with or referenced in this Presentation may have been obtained from public filings, research, surveys or studies made or conducted by third parties, including as published in industry-specific or general publications. Neither Vulcan nor its advisers, nor their respective representatives, have independently verified any such market or industry data. To the maximum extent permitted by law, each of these persons expressly disclaims any responsibility or liability in connection with such data.

Effect of rounding. A number of figures, amounts, percentages, estimates, calculations of value and fractions in this Presentation are subject to the effect of rounding. Accordingly, the actual calculation of these figures may differ from the figures set out in this Presentation.



APPENDIX 1: DISCLAIMER CONT.

Ore Reserves and Mineral Resources Reporting. It is a requirement of the ASX Listing Rules that the reporting of ore reserves and mineral resources in Australia comply with the Joint Ore Reserves Committees Australasian Code for Reporting of Mineral Resources and Ore Reserves ("JORC Code"). Investors outside Australia should note that while ore reserve and mineral resource estimates of the Company in this document comply with the JORC Code (such JORC Code-compliant ore reserves and mineral resources being "Ore Reserves" and "Mineral Resources" respectively), they may not comply with the relevant guidelines in other countries and, in particular, do not comply with (i) National Instrument 43-101 (Standards of Disclosure for Mineral Projects) of the Canadian Securities Administrators (the "Canadian NI 43-101 Standards"); or (ii) subpart 1300 of Regulation S-K under the US Securities Act of 1933, as amended (the "Securities Act"), which governs disclosures of mineral reserves in registration statements filed with the US Securities and Exchange Commission ("SEC"). Information contained in this Presentation describing mineral deposits may not be comparable to similar information made public by companies subject to the reporting and disclosure requirements of Canadian or US securities laws. On 31 October 2018, the SEC adopted amendments to its disclosure rules to modernise the mineral property disclosure requirements for issuers whose securities are registered with the SEC under the US Exchange Act of 1934, as amended (the "Exchange Act"). These amendments became effective 25 February 2019, with compliance required for the first fiscal year beginning on or after 1 January 2021. Under these amendments, the historical property disclosure requirements for mining registrants included in Industry Guide 7 under the Securities Act were rescinded and replaced with disclosure requirements in subpart 1300 of Regulation S-K. As a result of the adoption of subpart 1300 of Regulation S-K, the SEC's standards for mining property di

Financial data. All monetary values expressed as "\$" or "A\$" in this Presentation are in Australian dollars, unless stated otherwise. All monetary values expressed as "US\$" in this Presentation are in US dollars, unless stated otherwise. The assumed exchange rate to convert Euros into Australian dollars or US dollars (as applicable) is shown in the footnote to each respective slide. In addition, prospective investors should be aware that financial data in this Presentation includes "non-IFRS financial information" under ASIC Regulatory Guide 230 'Disclosing non-IFRS financial information' published by ASIC and also 'non-GAAP financial measures' within the meaning of Regulation G under the U.S. Securities Exchange Act of 1934. The non-IFRS financial measures do not have standardised meanings prescribed by Australian Accounting Standards and, therefore, may not be comparable to similarly titled measures presented by other entities, nor should they be construed as an alternative to other financial measures determined in accordance with Australian Accounting Standards. Although Vulcan believes the non-IFRS financial information (and non-IFRS financial measures) provide useful information to readers of this Presentation, readers are cautioned not to place any undue reliance on any non-IFRS financial information (or non-IFRS financial measures). Similarly, titled measures presented by other entities, nor should they be construed as an alternative to other financial measures determined in accordance with Australian Accounting Standards or International Financial Reporting Standards and therefore may not be comparable to similarly titled measures presented by other entities, nor should they be construed as an alternative to other financial measures determined in accordance with Australian Accounting Standards or International Financial Reporting Standards. Although Vulcan believes that these non-GAAP financial measures provide useful information to readers of this Presentation, readers are cautioned not to place undue

Technical information. Vulcan has carried out a definitive feasibility study for Phase One of its Zero Carbon Lithium™ Project ('Project'), the results of which were announced to the ASX in the announcement "Zero Carbon Lithium Project Phase 1 DFS Results" dated 13 February 2023 ('DFS'), ('DFS Announcement') and also released the Bridging Study Announcement 16 November 2023 ("Bridging Study Announcement"). This document may include certain information relating to the DFS and the Bridging Study are based on the material assumptions and parameters outlined in their respective announcements. While Vulcan considers all of the material assumptions in the Bridging Study to be based on reasonable grounds, there is no certainty that they will prove to be correct or that the range of outcomes indicated by the Bridging Study will be achieved. This presentation uses the results of the DFS and the Bridging Study as a basis to update its Mineral Resources and Ore Reserves, estimated in accordance with the 2012 Edition of the Australian Code for the Reporting of Exploration Results, Mineral Resources, and Ore Reserves(JORC Code). This presentation may also include certain information relating to Phase 2 of its Project, Vulcan has not yet carried out a definitive feasibility study for Phase Two of its Project.

Funding Strategy. To achieve the range of outcomes indicated in the DFS and the Bridging Study, additional funding will be required. Investors should note that there is no certainty that Vulcan will be able to raise the amount of funding when needed. It is also possible that such funding may only be available on terms that may be dilutive to or otherwise affect the value of Vulcan's existing shares. It is also possible that Vulcan could pursue other financing strategies such as a partial sale or joint venture of the Project. If it does, this could materially reduce Vulcan's proportionate ownership of the Project.

Acknowledgement and agreement. By attending an investor presentation or briefing, or accepting, accessing or reviewing this Presentation, you acknowledge and agree to the terms set out in this "Disclaimer" section of the Presentation.