



DISCLAIMER¹

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Forward-looking statements. This Presentation contains certain forward-looking statements. Often, but not always, forward-looking statements may be identified by the use of forward-looking words such as "may", "will", "expect", "intend", "plan", "estimate", "target", "propose", "anticipate", "continue", "outlook" and "guidance", or other similar words. By their nature, forward-looking statements inherently involve known and unknown risks, uncertainties and other factors that may cause actual results, performance and achievements to be materially greater or less than estimated, including those generally associated with the lithium industry and/or resources exploration companies. Any such forward-looking statements, opinions and estimates in this Presentation (including any statements about market and industry trends) are based on assumptions and contingencies, all of which are subject to change without notice, and may ultimately prove to be materially incorrect. Forward-looking statements are provided as a general guide only and should not be relied upon as, and are not, an indication or guarantee of future performance. Neither Vulcan nor any of its directors, officers, agents, consultants, employees or advisors give any representation or warranty, express or implied, as to the fairness, accuracy, completeness or correctness of the information, opinions, forward looking statements and conclusions contained in this Presentation.

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Competent Person Statement. Please see the Competent Person Statement slide in the Appendices.

Note(s): 1 This slide contains a summary of the applicable disclaimers, the full disclaimer in relation to this Presentation is contained in Appendix 1.

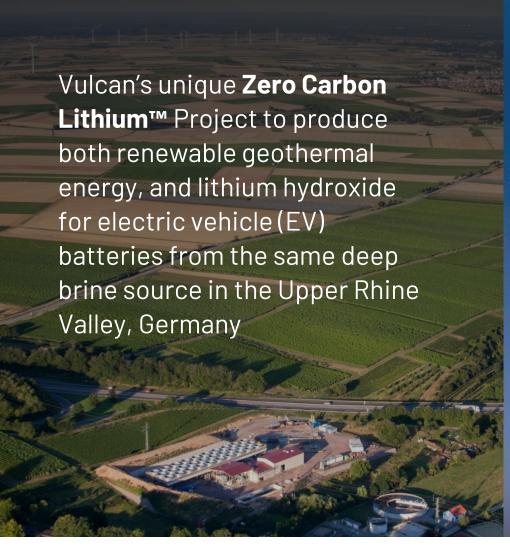


ASX/FSE Prime Standard	VUL WILL
Shares on issue	~172m
Cash at 31 March 2024	€47.8m
Market Cap ¹	ca. €575m (A\$933m)
Top shareholders	Dr Francis Wedin ~10% Stellantis ~7% HPPL ~5%

Note(s): ¹ As at 17th May 2024, ASX closing price A\$5.42/sh, AUD:EUR 0.62







VULCAN: A SNAPSHOT

Vulcan in figures¹

€3.9bn

Pre-tax NPV

27.8%
Pre-tax IRR

€100m

Approx. CAPEX saved in Phase One Bridging Study

24kt LHM 275GWh power 560GWh heat

Phase One capacity p.a.

27.7mt LCE

Largest lithium resource in Europe

30 years

Of proven reserves and probable minerals reserves

€4,022/t

Lithium production costs, lowest in the industry

€320m

Equity raised since inception in 2018

10Mt CO₂² avoided

In Phase One alone

Vulcan's key partners:



















INVESTMENT HIGHLIGHTS

Renewable energy and ZERO CARBON LITHIUM™ business

Pricing stability: Offtakes with Tier One automotive and battery customers

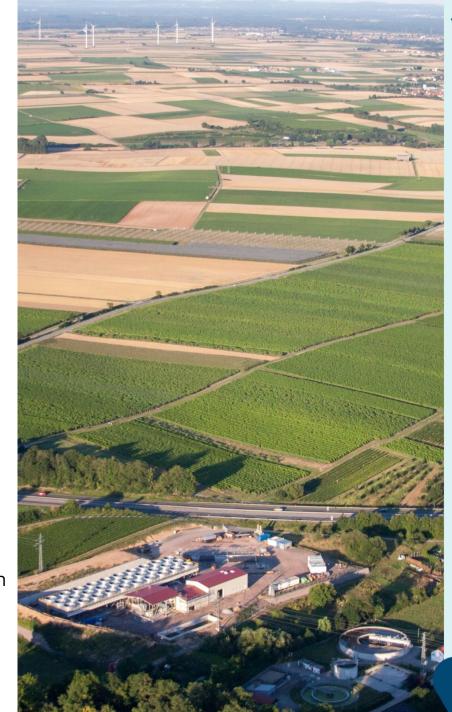
First quartile lithium production costs¹: Integrated production of heat and lithium by-design, reducing waste, utilising surplus heat and supply chain proximity

Qualification of product: "LEOP" Optimisation plant now in production

Financing in final phase, execution-ready: Launch of final phase financing highlights strong support from public and private sector, with key partners appointed. Unique in-house expertise and strong execution team.

Growth pipeline: Leveraging Vulcan's position in holding the EU's largest Lithium Resource

Significant decarbonisation effect on EV supply chain: Leveraging the combination of integrated design, renewable energy and circular principles



TIER 1 CUSTOMERS DRIVE PRICING STABILITY

European customers, with lithium from Europe, for Europe

Low counterparty risk: high quality European-focussed offtake partners

Long term relationships: all offtake agreements binding, take-or-pay, with agreed pricing mechanisms, 5-10 years in duration

Pricing stability: pricing mechanisms are a basket of fixed, floor-ceiling and fully floating prices during payback period

Aligned interests: largest offtaker Stellantis is also Vulcan's second largest shareholder, €50M investment¹





RENAULT GROUP



VOLKSWAGEN

GROUP



INTEGRATED BUSINESS, COMPETITIVE ADVANTAGE

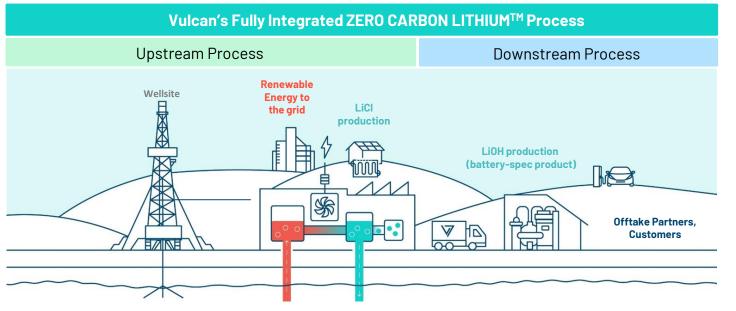
Use of renewable heat enables lower costs and CO₂

Fully integrated renewable energy generation and lithium hydroxide production

Simplified two-stage process from lithium rich brine to battery-ready product

Industry proven Adsorption-type Direct Lithium Extraction ("A-DLE")

Renewable power and heat straight to the grid, lithium straight to offtake partners





HIGHLY EFFICIENT SUPPLY CHAIN

Outstanding location, close to customers

130km covers Vulcan's entire process, from wellsite to battery-ready product

Lithium plant located in Frankfurt's Höchst Industrial Park

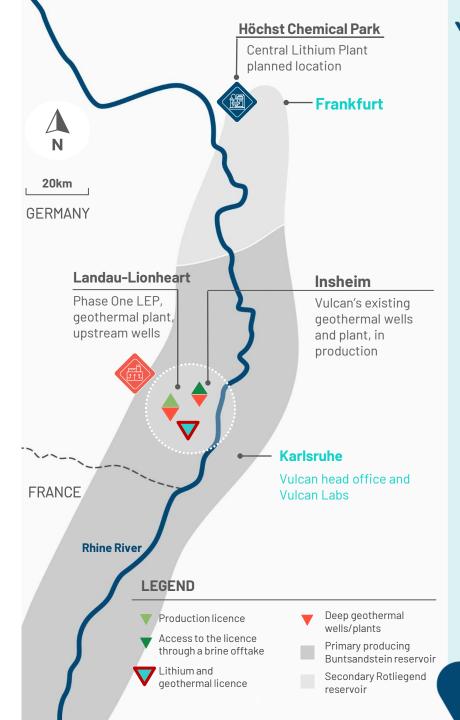
Germany's Upper Rhine Valley well supported by road, rail and river and a hub for industry

Vulcan's customers are located within the region, reducing the lithium supply chain distance for EVs from 10,000s of kilometres to only a few hundred

Potential to benefit from substantial European project funding and government initiatives, with Europe on the front foot of EV and energy policy

Targeted 24,000tpa LHM capacity¹ with space for further modular expansion

Tier 1 location and compact supply chain drive substantial cost/carbon benefits

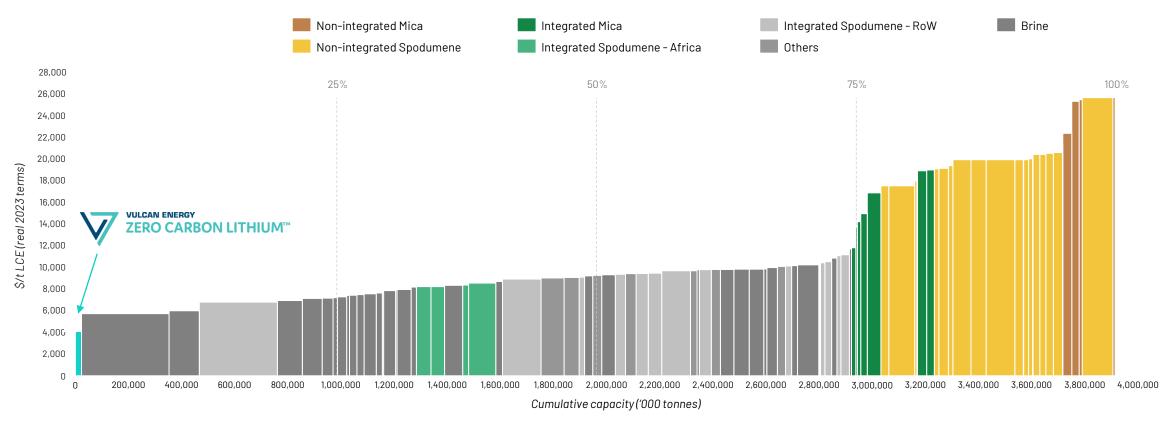




EFFICIENT PRODUCTION = 1ST QUARTILE COST CURVE POSITION

Leveraging waste renewable heat creates lowest quartile cost of lithium production

Global projected 2035 lithium hydroxide C1 cost curve



Vulcan 's C1 costs are estimated at \$4,022/t¹ LCE, driven by its unique use of process heat and renewable energy.



EUROPEAN LITHIUM MARKET

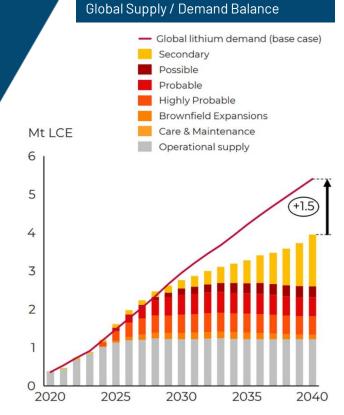
Vulcan well placed to supply a structurally short European LHM market

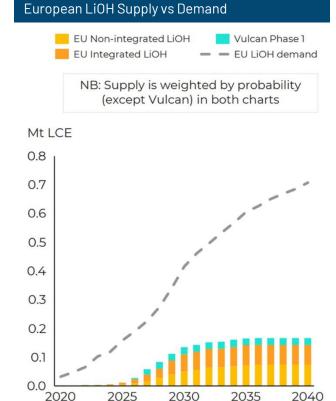
Global supply for LHM looks challenged from 2025 onwards

Supply/demand balance even more acute in Europe, which finds itself structurally undersupplied

LHM product qualification process has the potential to further slow supply into the market in the near-to-medium term

Vulcan expected to benefit from "early mover" experience within its LEP/CLP plants and head-start on product qualification process through its optimisation plants





FAST-TRACKING PRODUCT QUALIFICATION: LEOP

Europe's first fully-domestic production of lithium chemicals¹

Production of LiCl began in April 2024, using Adsorption-Type DLE

Early results up to 95% lithium extraction efficiency

Operational readiness: LEOP will train staff and optimise product in a pre-commercial environment

LEOP will send significant volume of product (LiCl solution) to the Central Lithium Electrolysis Optimisation Plant (CLEOP) to make battery grade LHM





FAST-TRACKING PRODUCT QUALIFICATION: CLEOP

Downstream: Central Lithium Electrolysis Optimisation Plant

Located 15km from Frankfurt, Vulcan's downstream optimisation pant "CLEOP" will focus on training and optimisation ahead of the construction of the commercial-sized lithium plant, in the same location

Once operational, CLEOP will serve as an important de-risking project, sending product to offtake partners for pre-qualification testing, ahead of commercial production avoiding potential delays

Product from CLEOP will be **Europe's first fully integrated lithium battery chemicals** and produced with a by-product of renewable energy

Construction of CLEOP is well advanced, due for completion in mid-CY2024







TECHNOLOGICAL EDGE

Making commercial lithium production technology better



VULSORB® is a specially tailored lithium production technology for lithium-ion adsorption, highlighting Vulcan's substantial in-house technological capability

Highest performance lithium production technology on the market, as tested by Vulcan on lithium-bearing brines

>95% lithium extraction efficiency

Lower cost - lower carbon footprint - lower water footprint - lower land footprint

28-year commercial track record of technology type, makes up 10% of global lithium market share and growing

Opportunity to license VULSORB ® to third parties



OUTSTANDING IN-HOUSE EXECUTION CAPABILITY

The very best in technical capability and partnerships

Vulcan's **in-house execution team** draws upon decades of experience gained within the worlds largest engineering, chemical and oil and gas firms

In-house technical excellence, with the development of the next generation of lithium production (i.e. VULSORB ®)

Execution ready, MoUs with major technical partners







In-house well delivery (development), execution and production teams means
Vulcan has full control over its entire business, from well site to LHM production



SUSTAINABILITY LEADER BY DESIGN

Ca. 14 tonnes CO₂ avoided for every tonne of lithium produced¹





Certified Carbon Neutral International Organisation from 2021





Alignment with TCFD & UN Sustainable Development Goals







UNGC Member, TNFD Forum Member and VCMI Stakeholder Forum Member

Enough lithium
hydroxide production for
500,000 EVs
per annum²



10Mt CO₂ to be avoided over Phase One alone. Zero fossil fuels used in the process³

CO₂

Renewable heat production for more than 1 million People by 2030⁴

4





Note(s): ¹Minviro, LCA Methodology. Using Innovation Fund Methodology = 19; ² Based on the Phase One production target capacity of 24ktpa from Bridging Engineering Study (BES) Announcement 16th November 2023 and Vulcan internal estimated average EV battery size and chemistry in Europe, ³ Minviro and internal estimates combined; ⁴ Based on official feed-in numbers from grid operator and calculated with the latest local electricity mix emission factor

GROWTH PIPELINE

TO INCREASE PRODUCTION THROUGH EU'S LARGEST LITHIUM RESOURCE1

Vulcan's URVBF consists of a consistent sedimentary geothermal lithium reservoir across 16 licences covering a total area of $1,771 \, \text{km}^2$ and $300 \, \text{km}$ long.

There are currently **36 geothermal plants** operating in Germany and 42 active projects.² The federal government aims to reach 100 plants by 2030.3

URVBF area is a mature, producing field, with >1,000 oil & gas and 24 deep geothermal wells already drilled in the URV.

Vulcan aims to grow production in a phased manner after Phase One, and grow as the EV market grows.

Frankfurt GFRMANY Mannheim Heat offtake agreement Landau-Lionheart Phase One LEP, geothermal Insheim plant, upstream wells Vulcan's geothermal wells and plant, in production Karlsruhe Vulcan head office and **FRANCE** Vulcan Labs Haguenau **LEGEND** Strasbourg Renewable Heat offtake Production licence agreement Access to the licence Deep geothermal through a brine offtake wells/plants T Lithium and Primary producing geothermal licence Buntsandstein reservoir Secondary Rotliegend ∇

Höchst Chemical Park

Central Lithium Plant

planned location

20km

¹According to public, JORC-compliant data:

² Bundesverband Geothermie:

³Geothermie_Eckpunktepapier_ressortabgestimmt(bmwk.de) URVBF: Upper Rhine Valley Brine Field

LAUNCH OF FINAL STAGE FINANCING¹ PROCESS

Strong support from public and private sector

Launch of the final phase project level debt and equity funding process, with significant indicative support from Tier-1 financing partners and export credit agencies ("ECAs")

Potential for up to €500m of support indicated by the European Investment Bank ("EIB")

The process is seeking project-level funding through a 65%/35% debt-equity mix

Vulcan has also applied for significant public grant funding. The launch of the final phase of financing has been timed to coincide with the completion of the public grant funding process

The successful launch of the final phase of funding is a key milestone on Vulcan's path to becoming Europe's first fully integrated carbon neutral lithium producer



Financing Partners









Major ECA / EIB Support













KEY UPCOMING MILESTONES

Transformational period as we move towards commercial production

First downstream LHM production from the optimisation plant

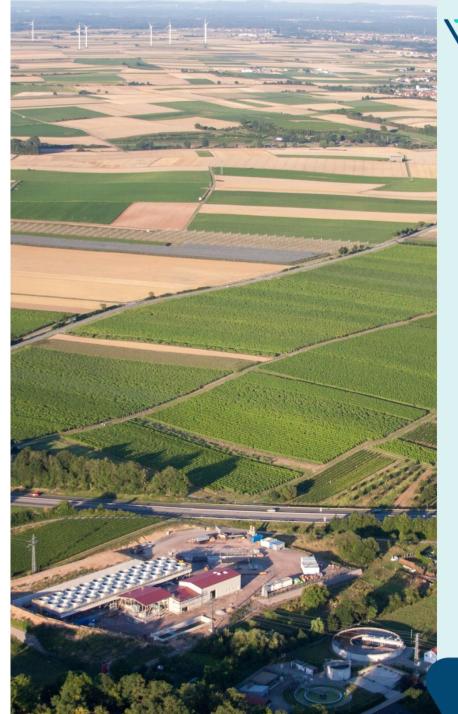
Final decision(s) on public funding (grant) approval processes

Finalisation of the equity portion of the Project financing package

Awarding/signing of major contracts

Finalisation of the debt portion of the Project financing package

Start of commercial construction





LEADERSHIP, TECHNICAL DEPTH ACROSS KEY FUNCTIONS



Cris Moreno
Managing Director & CEO

DEVELOPMENT



Thorsten Weimann
Chief Development Officer

Relevant regional experience (subsurface & surface). Extensive drilling and permit expertise in the geothermal industry in Germany.







Dr. Kerstin Mueller
Vice President Subsurface

Geoscientist and E&P Upstream 0&G professional with broad international experience, including Geothermal Energy.

Hamburger

Energiewerke wintershall dea



Dr. Stefan Brand
Chief Technology Officer

Lithium technical team lead, former Head of process innovation at Clariant, a leading specialty and sustainable chemical solutions company.

CLARIANT

EXECUTION



Carsten Bachg
Vice President Project Execution

20+ years' experience working on capital projects in the petrochemical and chemical industry for engineering contractors.

Worley Jacobs



Christian Freitag
Vice President Supply Chain

20 years' experience in project engineering in oil and gas, Hydrogen plants as well as battery materials investments and engineering.



PRODUCTION



Dr. Christian Tragut
Vice President Production

30+ years' chemical engineering and production experience across Europe and Asia.





Markus Ritzauer
Chief Financial Officer Germany

German finance operations lead with 20+ years' experience in finance roles within the chemicals industry.







HIGHLY EXPERIENCED LEADERSHIP

Major project, technical and finance experience at Board and Executive level



Dr Francis Wedin Executive Chair, Founder



Gavin RezosDeputy Chair



Josephine Bush
Non-Executive Director



Cris Moreno
Managing Director & CEO



Ranya Alkadamani Non-Executive Director



Dr Heidi GrönNon-Executive Director



Felicity Gooding
Group Chief Financial Officer



Dr Günter Hilken Non-Executive Director



Annie Liu
Non-Executive Director





Dr Horst Kreuter Chief Representative Germany, Co-Founder, Board Advisor



Julia Poliscanova
Special Advisor





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